



CROSSROADS

FOR FRIENDS OF HOSPICE

WINTER 2013

The Past, Present and Future of Compassionate Care



Center for Hospice Care



First Bike Michiana for Hospice



New Mishawaka Campus



First Helping Hands Award Dinner



HOSPICE FOUNDATION

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WINTER 2013

A NOTE FROM WITHIN

PAST. PRESENT. FUTURE.

In ancient Roman mythology Janus, for whom January is named, is the two-faced god who looks to both the past and the future. It seemed appropriate for us to do so in this issue as well.

As we build the future Center for Hospice Care Mishawaka Campus we look forward to having a facility that will allow us to provide better service to our patients and their loved ones. Not only will the new facility allow us to be better stewards of our financial resources by eliminating the need for leased space, it will also give us the ability to host events such as our Walk for Hospice and Cycle at Sunset. It will have room for Circle of Caring events, as well as other recognitions and celebrations.

For those in our community who have lost a loved one, even those with no prior connection to Center for Hospice Care, our Bereavement Center will offer a variety of bereavement programs to educate and support people experiencing grief. Bereavement programs are available at no charge to anyone in the agency's service area. It will also house the Center's After Images Art Counseling Program, which provides a unique opportunity for individuals to explore grief issues through a creative, expressive counseling experience.

It is also appropriate to look back at the solid foundation provided by our 33-year history of providing compassionate care for those with serious, life-limiting illnesses. No matter what else has changed since we admitted our first patient in January of 1980, the ideal of providing a self-directed, pain-free, dignified end-of-life experience for our patients has not. Nor has our team-oriented approach to meeting the patient's needs and providing support for his or her loved ones.

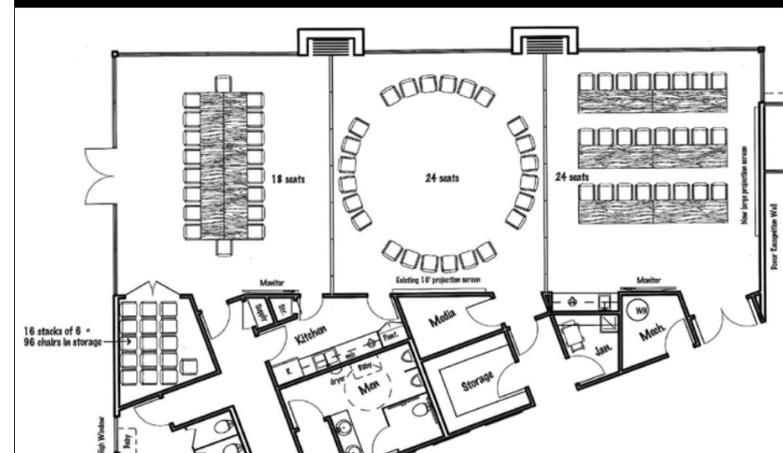
We look forward to the challenging – yet bright – future as we continue to build on our history of improving the quality of living for our patients and their families.



Michael J. Wargo
Chief Operating Officer



Above: Hospice office on Cedar St. in South Bend that opened in 1984.
Below: Floor plan for a building in the new Mishawaka Campus, set to open in 2013.



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A LOOK BACK

STORIES AND ACTIVITIES FROM THE PAST QUARTER

4th Annual Bike Michiana for Hospice Exceeds Expectations

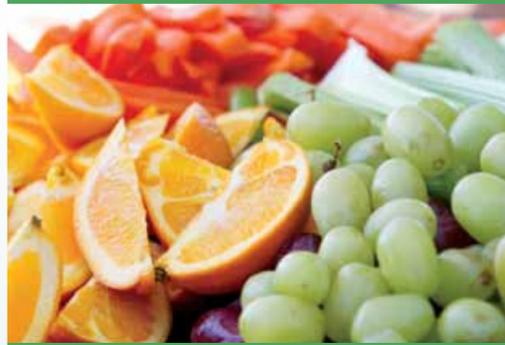


The sun rose on a chilly day the morning of September 16th, only to give way to a sunny, warm, and overall beautiful day for the 4th annual Bike Michiana for Hospice. A record 974 riders enjoyed the great weather as they rode through the city of South Bend, the rolling hills of southwest Michigan, past vineyards, and even up to Lake Michigan on the longer routes.

Support and gear stops brought riders to Pinhook Park, Elbel Golf Course, Free Run Cellars Winery, Weko Beach and Spicer Lake Park. Each SAG featured food from some of the area's finest restaurants, including Indulgence Cafe, Yesterday's, Fiddler's Hearth, Grand Mere Inn and LaSalle Grill, as well as live entertainment. St. Patrick's County Park was once again the staging area for the event, as well as host to the after-ride party featuring food from Comdance Tavern and entertainment by Alligator Blackbird.

Riders were encouraged to fund raise for Center for Hospice Care as part of the ride. This year incentives such as riding jerseys, shirts and socks were offered for reaching certain fund raising levels. Fund raising for this event totaled over \$26,000, far exceeding the goal!

Plans for next year's event are well under way. The 5th annual Bike Michiana for Hospice will take place on Sunday September 15, 2013. Online registration will begin early in 2013. Visit our website at www.bikemichianaforhospice.org or like us on Facebook for up-to-date information.



Top Left: A group of cyclists ride past one of the many vineyards in southwest Michigan.

Middle Left: A small sample of the food available to the riders at the Free Run Cellars SAG stop.

Bottom Left: Riders pull into the SAG stop at Weko Beach, led by several members of the Spin Zone riding group.

Top Right: What better way to celebrate a successful ride than with a toast among friends?

Bottom Right: Alligator Blackbird provided the entertainment at the after-ride party.

Why I Ride... "Hospice was There for Us"

For many of the 974 cyclists who took part in this year's Bike Michiana for Hospice, it was a great day to get out on a bike and ride for a good cause. For others, it was a way to give back to an organization that had been there for a loved one at a time when care and support was most needed.

In 2011, Bruce Foster rode in his first Bike Michiana for Hospice. "I'd never really ridden before but I thought I could do the 40-mile ride," he said. That year, he rode in memory of his wife Sandy, a Center for Hospice Care patient who passed away on December 17th, 2010. "I wanted to take care of her myself," he said, "but towards



Photos of Bruce Foster's mother and wife, both CHC patients, adorned his jersey for this year's Bike Michiana for Hospice event.

the end, I needed help and they were there with the equipment, the supplies, everything. They told us what to expect through the process and made everything more comfortable for me and my daughters."

His mother helped his 2011 fundraising efforts by getting pledges and money. "She got about \$1,500," he said. In April that year, she became a CHC patient after a heart attack and a diagnosis of congestive heart failure. "The caregivers were awesome. They had such a good relationship with her." After she passed away at Thanksgiving 2011, Bruce decided to take his commitment to Bike Michiana for Hospice to the next level. He bought a new bike and began training over the winter in anticipation of riding the 100-mile route. "I didn't know if I could do it, but decided to go for it."

He also decided to give raising \$5,000 for the ride a shot as well. "I figured if my mom could raise \$1,500 for my ride then I should give it a shot." His shot hit the mark and then some. With the help of family and friends around the country, Bruce raised \$6,330.

Eric and Mark Streeter rode the longest route of the event – 125 miles – in memory of their father, Will Streeter, an avid cyclist who was a CHC patient. Will Streeter passed away in April of 2012 from ocular melanoma. Up until two weeks before his death he was working on the design of the cycling jersey his sons (and other supporters) would be wearing.

Will's philosophy was to have a plan for getting from Point A to Point B but the biggest part of the ride was the trip in between. He passed that



Eric and Mark Streeter, along with their cousin Seth, sport the jersey their father designed for their 125-mile ride.

along to Eric and Mark. "It's definitely about the experience," Mark said. "Being first isn't the important thing, it's about doing something."

And for all those who did something by riding in memory of a loved one, by raising funds to support Center for Hospice Care and Bike Michiana Coalition, by volunteering or by being part of the event, we offer our thanks. Special thanks also go to top fundraisers Rex Brown, Denise Flueckiger-Wisti, Mary Hedman, Donald Renfro and Jason Stratton for their support.

If you have a story to share about why you rode in this year's Bike Michiana for Hospice, we'd love to hear it. You can email it to Cyndy Searfoss at searfoss@centerforhospice.org or post it on our Facebook page, Bike Michiana for Hospice.

Okuyamba Fest: A Movie. A Mission. A Way to Help.

Inaugural World Hospice and Palliative Care Day Event Raises Funds for PCAU



World Hospice and Palliative Care Day, which began in 2005, is now celebrated in more than 70 countries around the world. In South Bend, the Hospice Foundation held its inaugural celebration on October 11th at the Center for History/Studebaker Museum by hosting a screening of the short documentary *Okuyamba*. The event also featured a silent auction of local art and Ugandan craft items, and reception featuring a selection of international foods, wines and beers. More than 75 people were part of the festivities.

The event is the outgrowth of a partnership between Hospice Foundation/Center for Hospice Care and the Palliative Care Association of Uganda (PCAU). In 2009, Rose Kiwanuka, country director for PCAU, came to the US to share her mission to ease the pain and suffering of AIDS and cancer patients dying deep in the rural villages of her country. To share her story and support

her work, the Hospice Foundation produced *Okuyamba*, the Lugandan word meaning, “to help.”

Denis Kidde, International Programming Representative for Hospice Foundation, was part of the question and answer session following the screening. A Uganda native and former eight-year employee of the African Palliative Care Association (as well as Rose’s son), Denis was able to offer a unique perspective regarding the need for palliative care in Uganda.

“It was gratifying to see so many people interested in learning more about World Hospice Day and particularly PCAU,” said Mike Wargo, Hospice Foundation COO. “Once people see *Okuyamba* and understand the need in Uganda, the support they offer is amazing.”

Revenue from the evening totaled \$10,176.44 and benefits FHSSA (Foundation for Hospices in Sub-Saharan Africa) and PCAU’s building fund.



Compassionate Partnerships Bring Palliative Care to Where it’s Most Needed

It’s a country the size of Oregon, with a population that’s ten times greater. The median age is 15; life expectancy is 52. In many of the remote villages, the ratio of doctors to the general population is one to 50,000. Uganda has one radiotherapy machine, located in Kampala, in the southern part of the country. Patients who are able to afford therapy must be able to purchase food and find a place to stay for the 8-10 weeks of treatment and have at least one family member with them to care for them.

This is the backdrop to the work of the Palliative Care Association of Uganda (PCAU). PCAU’s mission is “to promote and support affordable and culturally appropriate palliative care throughout Uganda.” One of the greatest challenges is having enough

health care workers licensed to prescribe morphine in each of the country’s 137 districts. Currently there are 160 trained palliative care providers for the entire country, located in 50 of the districts.

In 2008, Center for Hospice Care/Hospice Foundation was linked to PCAU through an innovative partnership initiative developed by FHSSA (formerly Foundation for Hospices in Sub-Saharan Africa). This partnership led to the development of the employee-funded Uganda Impact Fund to support PCAU. Through this fund, Center for Hospice Care (CHC) and Hospice Foundation employees have helped to support a number of important programs. One such program has involved supporting 11

students the past three years as they go through the nine-month Clinical Palliative Care Course offered by Hospice Africa Uganda. Plans are underway to expand the program to as many as 10 students in 2013.

Sadly, one of the program’s first graduates died during a recent Ebola virus outbreak. Clare Muhumuza and her four-month-old daughter were victims of the deadly disease, which Clare contracted while nursing a family infected with an undiagnosed case of Ebola. CHC and Hospice Foundation staff members join those at PCAU in offering the Muhumuza family their condolences on the loss of Clare and her daughter.

To learn more about the PCAU and CHC/Hospice Foundation partnership, visit www.foundationforhospice.org/partners.



Front row from left to right: Carol Nabuwufu, Administrative Assistant, IHPCA; Martha Kyoshaba, Academic Registrar, IHPCA; Dianah Basirika, student from Hospice Jinja, Jinja district; Antoinette Baganayabo, student from Kisoro district; Rose Kiwanuka, Country Director, PCAU. Back row from left to right: Dr. Dorothy Adongo, Academic Programs coordinator, IHPCA; Mike Wargo, COO Hospice Foundation, Indiana USA; John Alex Muyita, Deputy Principal, IHPCA; Tumwesigye Ambrose, student from Ibanda district; Kikansa Racheal, student from Buyende district; Amoris Jane Okoth, student from Tororo district; Joni Virginia, student from Moyo district. The students are those currently funded by Hospice Foundation.

27th Annual Walk for Hospice Offers Friends and Family an Opportunity to Remember Loved Ones

It was a chilly fall morning on the last day of September, 2012, when over 50 stalwart Walk for Hospice volunteers arrived at Newton Park in Lakeville. The commitment the executive committee members had shown by meeting for months prior to the walk to make sure everything would go smoothly was evident. It was also apparent that each volunteer, and especially the participants of the event, were all there to thank Center for Hospice Care for the support and care their loved ones received during their final days.

By early afternoon the venue was ready, the walkers had signed in, the band, "J.T. and the Bare Essentials," was playing lively music; the crowd of more than 400 was welcomed by the CEO of Center for Hospice Care, Mark Murray, as well as MC Paul Emmick, Chief Meteorologist for WSBT. Sparky the Clown, the entertainer children look forward to each year, twisted his one-of-a-kind balloon sculptures and University of Michigan student volunteer Cassandra Kelly discovered a unique talent for face painting. Virginia Olson, professional massage therapist and yoga instructor, led the crowd in warm up exercises before bag piper Leonard Sailor, who has generously donated his time year upon year, piped over 330 walkers onto the first steps around the one-mile path. We are grateful to Leonard for making such an effort to fit Walk for Hospice into his schedule again this year.

While participants walked, volunteers had the opportunity to look at the memory wall where sentiments and photos of loved ones had been posted by those in attendance. They also shared

their own stories of how the care provided by CHC had helped their families. Those moments of personal connection caused one new volunteer from Marian High School, Garrick Meyers, to remark, "Helping at the walk was great. I had the opportunity to not only meet new people, but also support families that may have lost a loved one or need hospice services now. If you're a student and your school promotes community service hours, this is a great event to do. It's busy, fun, you move from task to task, interact with walkers and other volunteers and raise money for a great cause as well."

Groups of volunteers such as Ivy Tech respiratory care students Christina Boettcher, Michael Beyler, and Michelle Dewey along with groups of walkers such as the large contingent from Urey Middle School were also key elements to making the 27th Annual Walk for Hospice a success. With almost 400 walkers and volunteers in attendance, over \$31,000 was raised to help CHC provide hospice services to anyone who needs them, regardless of their ability to pay.

The walk will be in a new location along the Mishawaka Riverwalk and will have a new date in the summer of 2013 to coincide with the completion of CHC's new riverfront home. The 2013 Walk for Hospice committee, led by Chair Nick Korody of Service Printers, is excited about planning next year's walk and invites you to volunteer to be part of the fun! Watch for news in the Spring 2013 *Crossroads* or contact Lisa Kelly at KellyL@CenterforHospice.org for more information.



Ground Breaking Ceremony Marks the Official Kickoff of New Mishawaka Campus

The foundation of the buildings that will house Center for Hospice Care's administrative staff, Life Transition Center and Hospice Foundation personnel served as the background for a ceremonial ground breaking on October 16. The new campus will be located along the northern bank of the St. Joseph River in Mishawaka, just west of Cedar Street.

Mike Wargo, COO of Hospice Foundation, and Jeff Rea, President and CEO of the Chamber of Commerce of St. Joseph County explained how Rea, then mayor of Mishawaka, first approached CHC about the possibility of locating the campus along the river. Dignitaries picked up the golden shovels and symbolically broke ground on the campus.

Following the ceremony a reception was held across the river at Mishawaka River View 500. As attendees enjoyed hors d'oeuvres and refreshments, Mark Murray, President/CEO of CHC, Catherine Hiler, Chairman of the

Hospice Foundation Board of Directors, Dave Wood, Mayor of Mishawaka and Sheral Anderson, representing Congressman Joe Donnelly's office, spoke of the importance of CHC from their own vantage points. They shared stories ranging from the growth of the organization and how the new campus is important to that growth, to the indelible mark the services provided leave on the patients they serve and their loved ones.

Once completed, the new campus will bring together three separate offices under one roof, aiding in work flow and also saving the organization thousands of dollars each month.



Top: The ceremonial golden shovels are ready for the ground breaking.

Bottom: Dignitaries for the ceremonial ground breaking included (from left to right) Brad Sechrist, Vice President Helman Sechrist Architecture; Corey Cressy of Grubb & Ellis | Cressy & Everett and CHC Chairman-elect; Jeff Rea, President/CEO of the Chamber of Commerce of St. Joseph County; Dave Wood, Mayor of Mishawaka; Mike Wargo, COO of Hospice Foundation; Catherine Hiler, Chairman of the Hospice Foundation Board of Directors; Mark Murray, President/CEO of Center for Hospice Care; Terry Rodino, Chairman of the Center for Hospice Care Board of Directors; Jeff Helman, President of Helman Sechrist Architecture;



Top: Volunteer Alice with her youth camper as he works on his memory box.

Middle Left: Each year at the end of Camp Evergreen an evergreen tree is planted as part of the remembrance service.

Middle Right: Volunteer Jean with a volunteer from Triple C Horseback Riding and her youth camper as he rides a horse.

Bottom: A youth camper takes her turn on the giant inflatable slide donated by volunteer Bruce.

A Camp for Healing

At first glance, Camp Evergreen seemed like a traditional Midwestern summer camp, complete with the requisite lake, rustic cabins and 60 or so shrieking campers. On the basketball court, a boy skied a shot and his teammates cheered. Nearby, some campers leaned against the wall chatting. A girl executed a series of cartwheels. Before the weekend was over, there were campfires, s'mores, horses, kayaking trips, fishing, games, crafts and memory-making ceremonies.

Only when you see the colorful rubber bracelets around campers' wrists, imprinted with the words "Camp Evergreen," and learn that a blue band indicates a camper who has lost his or her parent, a green band a grandparent, a yellow band a sibling, do you realize something is different. Camp Evergreen is the only camp of its kind in Northern Indiana, a camp for grieving children and teens who have suffered the loss of a significant person in their life, where idle chatter about cell phones, sports, music and crushes blends with conversations about the death of their loved one, the isolation they often feel and how the activities and group meetings help the campers find a sense of community among other campers struggling with similar grief concerns.

A volunteer, or "buddy" as they are usually called, quickly surmises that the most important details lay in getting a consensus from the group regarding which activity should be chosen for the first period of the day. Basketball? Fishing? Swimming? Craft boxes? Kayaking? Horses? Campers, who are enthusiastic about taking part in every activity, create the need for a great deal of negotiating, planning and problem solving on the part of the campers and their buddies.

Problem solving within peer groups is just one of many coping skills tackled head on with fun challenges. One example is on the ropes course. The activity consists of a board resting over a large log, much like a teeter-totter, and the teens need to plan an efficient, safe way to get all

team members on board. As many campers discovered, the task seems easy until gravity gets involved! Campers then may move on to the high adventure (guided) ropes course. For many campers, working up the courage to complete a route through the course provides a tremendous boost of confidence that is helpful as they explore their grief and learn to manage their feelings alongside other kids facing the same issues.

The buddies have the opportunity to explore the same high-ropes course prior to the arrival of the campers for the weekend. Finding courage and stamina to complete the course in the face of great anxiety was a lesson for the buddies about how the campers feel facing each day after the death of their loved one. Sharing grief and growth experiences with the campers makes the time spent fishing, canoeing, and creating art as a buddy even more meaningful. Most Camp Evergreen volunteers return year after year and wouldn't miss the opportunity to "buddy up" with the campers that need a weekend of fun camp activities to feel, as one stated, "less alone."

The importance of volunteers was underscored when Director of Camp Evergreen Holly Farmer remarked "I am so grateful for our volunteers and Camp Evergreen would not be possible without them. Volunteers generously give their time, their attention and they are someone who will listen when the campers choose to talk. Campers can receive tremendous benefit from the relationship with their volunteer, but I often hear from the volunteers that they receive from the campers more than they feel they have given. The parents and guardians of the campers are also very appreciative of our volunteers and the first memory often shared with them after camp is about their volunteer."

This year's Camp Evergreen will be June 7-9. For registration or volunteer information contact Holly Farmer at 574.255.1064 or FarmerH@centerforhospice.org.

2 Organizations 1 Mission

Improving the Quality of Living

Through its support of Center for Hospice Care, The Hospice Foundation helps patients and their loved ones experience the best possible quality of living regardless of healthcare insurance or an ability to pay.

- Hospice
- Home Health
- Grief Counseling
- Community Education

Caring for patients in Elkhart, Fulton, Kosciusko, LaGrange, LaPorte, Marshall, St. Joseph and Starke Counties in northern Indiana.

 Center for Hospice Care
choices to make the most of life

 HOSPICE FOUNDATION



ON THE HORIZON

FUTURE EVENTS AND HOSPICE HAPPENINGS

29th Annual Helping Hands Award Dinner

Honoring Ann Manion – “Celebrating Life”

This year’s Helping Hands Award Dinner will honor Ann Manion, volunteer president of Women’s Care Center. The theme, “Celebrating Life” was selected in recognition of Ann’s work at Women’s Care Center as well as in recognition of Center for Hospice Care and its dedication to improving the quality of living.

Since it began in 1985, the Helping Hands Award Dinner has honored an individual, couple or family who demonstrates civic and charitable stewardship to improve the quality of living in the communities served by Center for Hospice Care. The award recognizes the recipients for exhibiting generosity, outstanding community

achievements, direct financial support or by motivating others to give. Through her work at Women’s Care Center, Ann has positively impacted the lives of thousands of people in Elkhart, LaPorte, Marshall and St. Joseph Counties in Indiana.

The 2013 dinner will be held on Wednesday, May 1st at the Hilton Garden Inn South Bend, beginning with a cocktail reception at 6 pm. Dinner will begin at 7 pm, in the Fleur de Lis Ballroom.

Reservations for the dinner are now being accepted and can be made online at www.centerforhospice.org/hhad13. For more

information on the event please contact Lisa Kelly at KellyL@centerforhospice.org or 574.243.3119.



Compassion Knows No Borders

Internships in Uganda

As part of FHSSA’s (formerly Foundation for Hospices in Sub-Saharan Africa) Partnership Initiative, Center for Hospice Care (CHC) was linked with Palliative Care Association of Uganda (PCAU) in 2008. The goal of the partnership is to strengthen the health care system in Uganda by providing education, training, mentorship and support to ensure consistent standards for Palliative Care (PC). It also supports advocacy at all levels to strengthen collaborations and networking among PC providers, as well as promoting the formation of PCAU district branches to ensure that support is readily accessible to all PC professionals in locations close to their workplaces.

One of the key elements of the partnership is to organize internships in Uganda for Notre Dame students in both palliative and spiritual care. This ongoing program has been made possible thanks to support from the Kellogg Institute for International Studies.

Hanna O’Brien, a College of Science Pre-Professional Studies and Anthropology double major at Notre Dame, was the first palliative care student intern to Uganda during the summer of 2010. She returned in 2011. The Institute also funded spiritual care internships

for Notre Dame Master of Divinity students Ben and Mary Ann Wilson in 2011.

Other internship opportunities with PCAU for pre-medical, social work, nursing, spiritual care, psychology, education and other students from recognized academic institutions are in the development phase. Students will be placed in member organizations with established PC services in Uganda which are located across the country. These sites will provide an opportunity to obtain practical experience as well as reinforce or “test” their personal values. Available sites include: Hospice Africa Uganda, Mobile Hospice Mbarara, Little Hospice Hoima, The Mildmay Center, Hospice Jinja, Hospice Tororo, Hospice Ngora, Hospice at Home Amura, Kagando Hospital Palliative Care program, Arua Regional Referral Hospital, Kitovu Mobile Palliative Care program and Kawempe Home Care program. Interns will be placed according to objectives of their field of study, the needs of the intern, as well as the need of the hosting organization.

To learn more about internship opportunities in Uganda, contact Denis Kidde, International Programs Representative for the Hospice Foundation at 574.277.4860 or kidded@centerforhospice.org.



ON THE HORIZON

FUTURE EVENTS AND HOSPICE HAPPENINGS

Choose to Care – Join the Circle of Caring

After five years, our Circle of Caring continues to reflect the warm, generous spirit that is a hallmark of our community. Thanks to our donors' benevolence, Hospice Foundation can fulfill the promise of providing medical, spiritual

and emotional support to all those in need – regardless of their ability to pay. Each Circle of Caring member receives benefits based on annual cumulative giving levels.

Chairman Circle

\$10,000

- Private breakfast, lunch or dinner with President/CEO and COO
- Two tickets to the 29th Annual Helping Hands Award Dinner on May 1, 2013*
- A VIP event invitation
- Year in Review publication
- Recognition in *Crossroads* quarterly magazine

President's Society

\$5,000

- Exclusive annual lunch for President Society members
- Two tickets to the 29th Annual Helping Hands Award Dinner on May 1, 2013*
- A VIP event invitation
- Year in Review publication
- Recognition in *Crossroads* quarterly magazine

Helping Hands Society

\$1,000

- Two tickets to the 29th Annual Helping Hands Award Dinner on May 1, 2013*
- A VIP event invitation
- Year in Review publication
- Recognition in *Crossroads* quarterly magazine

Heart of Hospice Club

\$500

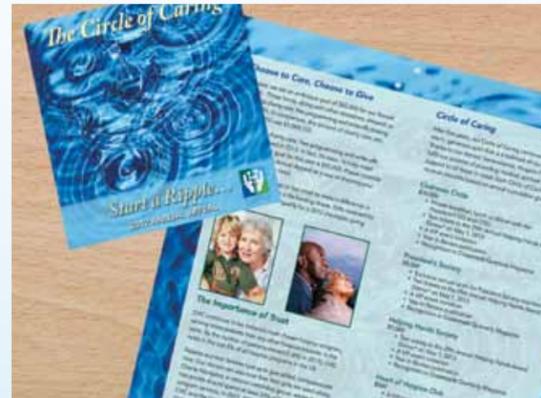
- A VIP event invitation
- Recognition in *Crossroads* quarterly magazine

Caregiver's Alliance

\$250

- Recognition in *Crossroads* quarterly magazine

*Complimentary tickets will be provided to those who join or renew their membership by January 31, 2013



Hospice Foundation Calendar of Events

We look forward to your participation in and support of these important events. Please check our web site, www.foundationforhospice.org, for more information and event dates throughout the year.

February 2013

- National Community Relations Month

March 2013

- National Social Worker's Month
www.naswdc.org
- **March 3-9**
Patient Safety Awareness Week
www.npsf.org
- **March 30**
National Doctor's Day
www.doctorsday.org

April 2013

- **April 14-20**
Volunteers Week
- **April 16**
CHC Volunteer Recognition Luncheon
- **April 25-28**
NHPCO Management & Leadership Conference
www.nhpco.org

May 2013

- **May 1**
Nurses Day
- **May 1**
Helping Hands Award Dinner

June 2013

- **June 7-9**
Camp Evergreen
- **June 10**
National CNA Home Health Aides Day

2013
calendar

August 2013

- **August 11**
Walk for Hospice
www.walkmichianaforhospice.com

September 2013

- **September 15**
Bike Michiana for Hospice
www.bikemichianaforhospice.com

Find us on:



The Past, Present and Future of Compassionate Care

Center for Hospice Care

Approximately 150 people can share the claim that they were instrumental in forming the organization that has since become Center for Hospice Care (CHC). The time was the late 1970s and there was growing interest in a new concept called hospice care. The idea had come to New Haven, Connecticut via Great Britain in 1974. Four years later, six organizations in St. Joseph County were working together or on parallel tracks to found an organization locally to provide specialized care for those in need of hospice care. The articles of incorporation for Hospice of St. Joseph County, Inc. were filed in June 1978. The dues were \$2 per member. In January 1980, the first patient was served.

"If you look back at the minutes of those early board meetings, it was

a shaky start," said Mark Murray, current President / CEO of CHC. "Like many non-profits, it's somewhat amazing we survived." By the end of the first year, using some staff loaned from other healthcare organizations, the organization had served 29 patients.

From those 29 patients in a single county, the number of people and the area served by CHC has grown significantly. Last year, the organization served 1,866 patients in Elkhart, Fulton, Kosciusko, LaGrange, LaPorte, Marshall, St. Joseph and Starke Counties from facilities in South Bend, Mishawaka, Elkhart and Plymouth.

By number of patients served, Center for Hospice Care ranks in the top 5% of the more than 5,500 hospice programs in the US. On an annualized basis from 1980 through 2012, CHC

served 24,545 patients. Nearly 30% of those were served in the past four years alone.



Tom Burzynski hosts an open house at the new CHC office on Cedar Street in 1984.

Murray traces the organization's growth to three significant events. "We opened our Plymouth location in 1995 and it was the first time we went outside St. Joseph County – the first time we 'went across the street,' as it were. It was the result of being invited there by people in the community."

Ownership of a South Bend facility, and the first Hospice House in the area in 2006, is the second such event. The third was having the Elkhart General Hospital hospice program given to CHC in 2005, which increased census to a size that warranted building a new Elkhart-based facility in 2008, which includes a second Hospice House.

He also points to the fact that CHC is not a newcomer in the hospice world. "We are a legacy provider. We were the first in our area and the second hospice provider in the state of Indiana," he noted. "We have not been afraid to grow through expansion into other counties."

He added that other key factors in the organization's progress are "the terrific relationships and support

we have received from the local medical community. From the start, local hospitals referred their patients to us rather than begin their own hospice programs. We have had the financial support of the community as



John Krueger, MD, Hospice Medical Director (l), and Tom Shaw, Volunteer Chairman of the Board (r), present Michael DeCicco with the 1995 John E. Krueger, MD, Hospice Caring Award.

well, which has allowed us to grow and meet the needs of our patients whether they had insurance or not."

"Hospice care is almost universally loved. Our approval rating locally is between 98-99% – name any other industry with that kind of rating. The only negative we hear is that people wish they knew earlier about the care and support CHC can offer or that they had called sooner."

- Mark Murray

From the beginning, CHC made the promise that no one eligible for hospice services would be turned away – regardless of their ability to pay. Diligent financial management of agency resources, fundraising events and donor support has allowed that promise to be kept, even in challenging financial times.

Challenging – or at least unpredictable – financial times are something Murray sees continuing as healthcare/human services organizations such as CHC ready themselves for the changes wrought by healthcare reform, including anticipated Medicare cuts. "The question is going to be how much the cuts will entail, when and how often," Murray noted. "We know for sure that we will be reimbursed less for what

continued on page 18



1. Exterior of the Cedar Street office.



2. Rendering of a patient room in the Roseland Hospice House.

3. Spiritual room of the Roseland Hospice House.

4. Rendering of the exterior of the Elkhart County Hospice House.

5. Exterior of the Elkhart County Hospice House.



4



3



5

Hospice organizational steering committee formed; Articles of incorporation for Hospice of St. Joseph County filed

1978

Tom Burzynski becomes President/CEO

1983

1980

First patient served

1985

First Helping Hands Award Dinner held

First Walk for Hospice held

1986

1988

Recognized by Indiana as a Certified Hospice Program – third in the state to receive designation

Served 359 patients and their families – a 25% increase over 1991

1992

1994

First Camp Evergreen held; First John E. Krueger, M.D., Hospice Caring Award given

Plymouth office opened

1995

1996

First Hospice House opened in Roseland

Mark Murray named President/CEO

1997

Elkhart office opened

2001

2003

First time more than 1000 patients served in a calendar year

Elkhart General gives its hospice Program to CHC; Life Transition Center, a community bereavement center, opens

2005

2007

Hospice Foundation formed

Elkhart Campus built

2008

2009

First Bike Michiana for Hospice held

New name and logo revealed – Center for Hospice Care

2010

2012

Construction of Mishawaka Campus begins

Center for Hospice Care Timeline

we already do very efficiently,” he said. “Numerous studies show that hospice care actually saves taxpayer money under Medicare.”

These cuts come as hospice care usage is seeing tremendous growth. In 2011, 1.65 million people were hospice patients and 44.6% of all deaths occurred while the patient was in hospice care.

“Hospice care is almost universally loved,” Murray noted. “Our approval rating locally is between 98-99%. The only negative we hear is that people wish they knew earlier about the care and support CHC can offer or that they had called sooner.”



Pat and Don Cressy are awarded the 2001 Helping Hands Award for their service to our community.

In hospice care, as in so many things, timing is everything. Generally speaking, hospice care is available to patients whose life expectancy – given the normal course of their disease – is six months. The objective is to make the most of that time. In many cases, managing the patient’s pain and other symptoms gives them the ability to enjoy activities with family and friends. But in a culture that encourages its members to “fight the good fight,” “don’t give up,” “keep battling to the end,” and encourages life-prolonging treatment, “the acceptance of hospice care is sometimes seen as admitting defeat,” Murray stated. “Even though we get there within hours of a referral, one of the saddest things we see are the patients who die before they can even be admitted to hospice care. These are people who could have benefitted from our care but weren’t able to.”

Sound financial management, strategic planning and implementing new approaches to care that benefit patients help assure that CHC will be able to provide skilled, compassionate care for those facing serious, life-limiting illness in the future.

Mark Murray, President/CEO Center for Hospice Care



In 2012 Mark Murray became the longest-tenured President / CEO in the history of Center for Hospice Care, his 15 years just surpassing that of his predecessor, Tom Burzynski who held the position for 14. “It doesn’t seem like it’s been that long,” Murray said, although he notes that he’s now been CEO for 47% of the organization’s history and an employee for 74% of its existence.

If those statistics give you the idea that Murray is something of a numbers guy, you’d be correct. He can quote copious amounts of data relating to CHC and national hospice trends. He served a two-year term as the Chairman of the Board of Directors for the National Hospice and Palliative Care Organization (NHPCO) from January 2011 thru December 2012 and has been integral to the organization’s work during that time.

NHPCO is the oldest and largest membership organization representing hospice and palliative care programs in the US. Its members care for more than 90% of the nation’s 1.65 million hospice patients (figures as of 2011). In addition to his role as NHPCO chair, Murray has been involved in an 11 member group of hospice CEOs from across the U.S. called the National Hospice Executive Roundtable sharing best practices, which has benefited CHC. “I have ‘stolen’ ideas

with impunity,” he said with a smile. “I have taken, without guilt, ideas and service lines other organizations have found successful. They have also gladly copied ideas from us.” He went on to explain that this is a key purpose of the Roundtable and “we have been able to bypass the pilot stage on some important initiatives already knowing that they work. In the end, our patients benefit greatly from all this.”

He likens his role at CHC to an orchestra conductor. “I don’t play any of the instruments. I’m not out there doing what they do,” he said referring to the agency care staff. “Working as a team, it all comes together to give our patients and their loved ones remarkable service.” It’s not exactly on target with his original high school career goal of going to USC and studying cinematography.

Instead, he obtained a degree in public and corporate communications from Butler University, leading him to a career in marketing, advertising and broadcasting.

Murray found the idea of “selling a product that no one wants” irresistible and joined what was then Hospice of St. Joseph County, Inc. as Director of Community Relations and Fundraising and became vice president within six months. Despite the changes and challenges offered by the hospice and palliative care industry, one thing that has remained consistent is the satisfaction he receives from reviewing surveys completed by patient family members. “I save those for Fridays. No matter what kind of week it has been, reading these make it all worthwhile. The feedback is profoundly positive. Overall, we have a satisfaction rating of 98% - it’s incredible.”

He attributes those ratings to staff and the level of care they give every patient, every family member. It’s something he can now relate to on a personal level. “I have worked in the hospice industry since 1990, but it was 23 years before I was actually with someone when they died,” he said. “Until my mother passed away peacefully last June, I hadn’t gone through that. She was our patient I can say, without a doubt our staff’s dedication is second to none.”

Mishawaka Campus Update



Thanks in part to a dry, warm fall construction on the first phase of the new Mishawaka campus is progressing well. Footings and foundation for the new 24,000 square foot facility were completed in December, with steel set in January.

Phase I consists of two buildings, connected by a main entry area. The western building will house the Life Transition Center, its art counseling program and bereavement counseling staff on the first floor. The Hospice Foundation will be located on the second floor.

The eastern building will provide offices for administrative, information technology, human resources, accounting, billing,

and marketing/community relations departments.

“We are on schedule to complete construction and begin moving in at the end of June,” reports Hospice Foundation Vice-President and COO, Mike Wargo.

Remodeling work is also progressing on the campus’ Guest House. Build-out of the former Edgewater Florist building, which is being transformed into a new Palliative Care Center, begins later this month and is expected to open this summer.

Top: A rendering of the completed buildings as they will look from the river walk area.

Middle: The foundation for the western building can be seen overlooking the St. Joseph River. Also the elevator shaft rises above the foundation.

Bottom: Excavators continue to work to clear the area of dirt to prepare for further construction.



HEART OF HOSPICE

HOSPICE INVESTMENT AND DONATION INFORMATION

Donor Profile: Dot Wiekamp

“We were always interested in investing in the community and worthwhile organizations,” recalls Dorothy (Dot) Wiekamp of herself and her late husband Darwin (Dar), who passed away in 2008 at the age of 94. “And hospice means a great deal to so many people.” Remembering her own sister Mary’s experience as a Center for Hospice Care patient during her final days, Dot noted that those who cared for Mary were so very helpful throughout that time and she and her late husband have supported CHC ever since.

Dar and Dot, as they affectionately became known to the community, have meant a great deal to so many non-profit organizations in Northern Indiana. They have been particularly devoted to the First United Methodist Church of Mishawaka (where Dot has been a member since birth). They provided funding for construction of the Center for Homeless, an auditorium at the Northern Indiana Center for History, Wiekamp

Hall at IU South Bend, the Bethel College Athletic Center, the Dorothy Wiekamp Demonstration Kitchen at Ivy Tech Community College and the Schwartz Wiekamp Medical Center in Mishawaka. But just as important as their philanthropy, they served on numerous boards throughout the area, giving of their time and talents to improve the quality of living in the community they loved.

The Wiekamps were an all-American love story and an all-American success story. Growing up during the Great Depression and from modest means, they built what was to become Valley American Bank, one of the region’s largest independent banks. “We had a lot of good things happen. And Dar did a lot of things right. He loved people and did right by them.”

She describes their background as solidly middle-class. “We were working people. As a teenager, I got a job and a paycheck – my first one was \$15 – so I came home and the first thing my grandmother told me was ‘now, Dot,

get a little purse and take \$1.50 out of it for giving back,’” Dot said. “I grew up and was given a wonderful life by my grandmother, grandfather and mother and was taught the need to share. Dar came from the same background, so it came naturally.”

And as they shared what they had received, both the Wiekamps experienced what Dot describes as the “joy of giving.” “When you give, you end up getting it all back,” she said. “Dar was very conscious of that. He didn’t give to get recognition or honors. That just wasn’t his nature.”

“I guess we are better givers than takers,” Mrs. Wiekamp noted, adding that she and her husband were very blessed to have “a tiny bit of the American Dream... and when we got, we shared it with everyone. No one does it by themselves... we had a lot of help,” she noted, pointing upward. “You do so many things,” she added, in reference to the couple’s philanthropic support, “but it’s not more than we are expected to do.”



Community Corner

The Hospice Foundation is grateful for the generosity of the many groups that support its mission through their independent fundraising efforts, grantsmanship and donations. Although we cannot recognize every effort, we are pleased to take this opportunity to recognize the following and thank all of those in the community who support our agency.

The Niles Haunted House Scream Park donated a portion of its 2012 proceeds totaling \$500 to CHC. In four years, the park has donated a total of \$2,450.

Christ the King Catholic Church donated \$400 to CHC to help with the care of our patients.

Due to Internal Revenue Service tax regulations, we may only issue written acknowledgement for donations made payable to and/or processed directly by Center for Hospice Care or The Hospice Foundation. Donations made and/or processed via a third party may not be eligible for a charitable tax donation. If you have any questions regarding charitable contributions, contact Mike Wargo, Chief Operating Officer, at 574.243.2059 or wargom@centerforhospice.org. For specific tax advice, you should visit the IRS website at www.irs.gov or contact your tax advisor.

Miller's Senior Living Community, an assisted living facility, donated \$415 - the proceeds raised from a hotdog fundraiser held to benefit CHC.

Kappa Kappa Kappa (Tri Kappa Culver Associate Chapter) donated \$20 to help our patients.

Delta Beta Phi – Epsilon Chapter donated \$100 to CHC.

1st Source Bank donated \$500 to CHC as a result of new employee accounts.



Circle of Caring

To further our mission to improve the quality of living for those we serve regardless of one's ability to pay, The Hospice Foundation implemented a donor giving program: Circle of Caring. Membership in the Circle of Caring entitles donors to benefits based on the level of the donor's cumulative annual support. CHC and The Hospice Foundation express their appreciation and honor our members in the following societies:

Recognition in this issue covers gifts received from April 1, 2011 to October 31, 2012.

Chairman Circle \$10,000 and above

1st Source Foundation
Anonymous
Anonymous
Mr. Arthur J. Decio
Elkhart General Hospital Foundation
Mr. and Mrs. J. Edward French
Mr. and Mrs. Steven L. Garatoni
In Memory of Charles C. Hinds
Memorial Hospital and Health Systems
Mr. Mark M Murray
NAIFA of North Central Indiana
NIBCO Inc.
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South Bend Sobbusters Inc.
St Joe Valley Street Rods
Mr. and Mrs. Richard W. Streffing
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O'Straint
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Dr. Richard W. Tarara
Teachers Credit Union
The Fore Guys, L.L.C.
The Radiology Inc. Foundation
The Zeglis Family Charitable Foundation Trust
Dr. and Mrs. James W. Tieman
Mrs. Amy E. Tribbett

Helping Hands Society \$1,000 to \$4,999

Aldridge Insurance
Alick's Home Medical
Alliance for Catholic Education (ACE)
America's Farmers Grow Communities
Osborn & Barr
Andrew J. & Florence A Krizman
Charitable Foundation
Angels in Red 42266
Anonymous
Anonymous
Anonymous
Ansari Family Charitable Trust
Dr. and Mrs. David L. Bankoff
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Mr. Ronald L. Baumgartner
Mr. Charles E. Bayman
Mr. and Mrs. Brian E. Bell
Mr. and Mrs. Dennis W. Beville
Bill Deputy Foundation

President's Society \$5,000 to \$9,999

1st Source Bank Trust Department
Anonymous
Anonymous
Anonymous
Mr. and Mrs. James R. Brotherson
Burkhart Advertising/The Miller Family
Chamber of Commerce of St. Joseph
County
Mr. and Mrs. Donald G. Cressy/The
Cressy Foundation
Dr. Frederick J. Ferlic
Mr. and Mrs. Larry Garatoni
Give with Liberty
GMI Group
Mr. and Mrs. John P. Hiler
Ms. Carol J. Hillman
Indiana Beer

North Central Indiana Chapter of the National Association of Insurance and Financial Advisors

The 14th annual Joseph E. Smith Memorial Golf Outing, sponsored by the North Central Indiana Chapter of the National Association of Insurance and Financial Advisors (NAIFA), raised \$4,000 for CHC. Through 2012 the golf outing has raised \$72,100 to help care for CHC patients.



Sharon Smith, widow of Joseph E. Smith, Cliff Perras, past-President of North Central Indiana Association of Insurance and Financial Advisors (NCI-AIFA) and Kevin Grunawalt, president of NCI-AIFA, present the check to CHC.



Members of the St. Joseph Valley Street Rods club and CHC President/CEO Mark Murray show off some of their sporty cars.

St. Joseph Valley Street Rods

The St. Joseph Valley Street Rods club recently donated \$10,000 to CHC. The club members sold Barnaby's Pizza coupons and passed on the proceeds to CHC. During the past two years, the club has donated a total of \$19,050 to support CHC's work to improve the quality of living.



Circle of Caring

Helping Hands Society \$1,000 to \$4,999 (cont)

Mr. and Mrs. Malcolm J. Tuesley, Jr
United Way of Central Maryland
United Way of Elkhart County, Inc.
United Way of Marshall Co., Inc.
United Way of Tri-State
University of Notre Dame - Campus Ministry
Mr. and Mrs. Peter Veldman
Veldman's Auto Parts Inc.
VFW Father's Auxiliary Post 49
Mr. Martin E. Wagner
Mrs. Janice K. Wagoner
Ms. Linda S. Wagoner
Wal Mart Supercenter #3436
Mr. and Mrs. Michael J. Wargo
Mrs. Barbara K. Warner
Mrs. Katie Whetstone
Dr. and Mrs. Daniel E. White
Mrs. Dorothy Wiekamp
Mr. Joseph D. Winer
Mr. Robert E. Wozny
X-Ray Consultants, Inc.
Mr. James Zeinis
Mr. Robert D. Zimmerman
Mr. and Mrs. Benjamin Ziolkowski

Heart of Hospice Club \$500 to \$999

Mr. and Mrs. John S. Abernethy
Mr. and Mrs. Timothy J. Abeska
Anonymous
Anonymous
Anonymous
Mr. Reginald F. Bain
Mr. and Mrs. Francis Baldino
Mr. and Mrs. Peter Baranay
Ms. Sharon L. Basham
Mrs. Kimberly Bassett

Mrs. Karyn Beach
Ms. Cassie A. Bell
Mr. and Mrs. Christopher M. Blad
Mrs. Loretta Borowski
BPOE - South Bend Lodge No. 235
Ms. Charmaine Bradford
Mr. and Mrs. Scott Brennan
Mr. Charles F. Brodt
Mr. and Mrs. Donald L. Buczynski, Sr
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Notre Dame Federal Credit Union
ObeCo, Inc
Ms. Candace A. Olman
Pathfinders Advertising & Marketing Group
Mr. Kobi Pincus
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Mr. Paul H. Randall
Red Knights Indiana 8
River Bend Hose Specialty, Inc.
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The Ancilla Domini Sisters
The Diocese of Fort Wayne-South Bend, Inc.
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Mrs. Betty Tschida
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Mr. and Mrs. Thomas J. Wcisel
Mr. and Mrs. David A. Weed
Mr. and Mrs. Michael Weiss
Mr. Ed Wilsberg
Mr. and Mrs. Patrick L. Wolf

Mr. and Mrs. Stephen E. Yeater

Caregiver's Alliance \$250 to \$499

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Mrs. Linda Alexander
Ms. Kathryn Allen
Ms. Nora M. Allen
AM General
American Legion Post 27
Dr. and Mrs. Stephen L. Anderson
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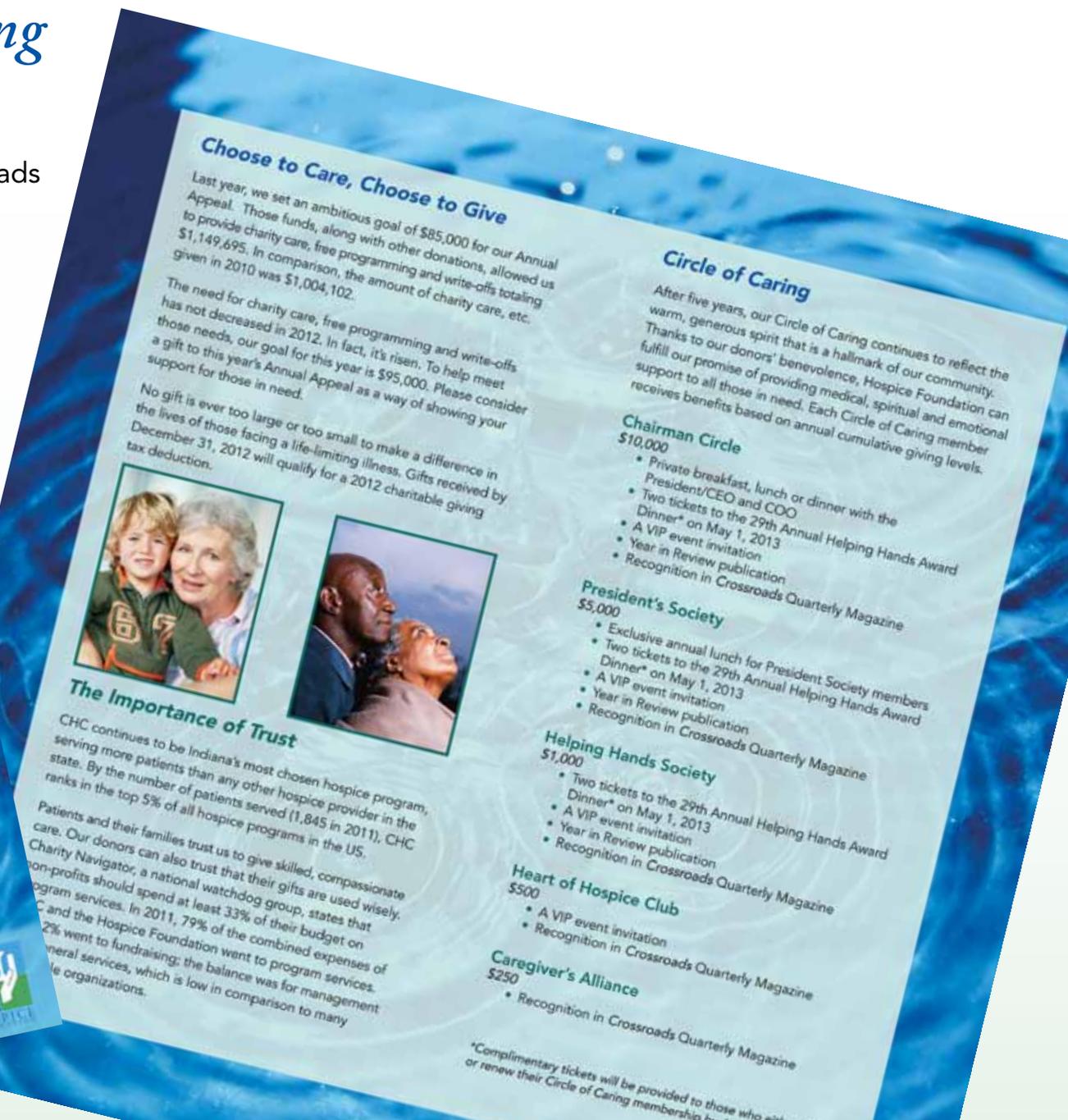
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Be a Part of Hospice Foundation's 2012 Annual Appeal... Join the Circle of Caring and Start a Ripple.

The impact of each dollar donated spreads through our eight-county service area. From patient medication and grief counseling to providing in-home care, your gift makes a difference in the lives of our patients and their loved ones. Perhaps most importantly, it comes at a time when caring is most needed.



Choose to Care, Choose to Give

Last year, we set an ambitious goal of \$85,000 for our Annual Appeal. Those funds, along with other donations, allowed us to provide charity care, free programming and write-offs totaling \$1,149,695. In comparison, the amount of charity care, etc. given in 2010 was \$1,004,102.

The need for charity care, free programming and write-offs has not decreased in 2012. In fact, it's risen. To help meet those needs, our goal for this year is \$95,000. Please consider a gift to this year's Annual Appeal as a way of showing your support for those in need.

No gift is ever too large or too small to make a difference in the lives of those facing a life-limiting illness. Gifts received by December 31, 2012 will qualify for a 2012 charitable giving tax deduction.



The Importance of Trust

CHC continues to be Indiana's most chosen hospice program, serving more patients than any other hospice provider in the state. By the number of patients served (1,845 in 2011), CHC ranks in the top 5% of all hospice programs in the US.

Patients and their families trust us to give skilled, compassionate care. Our donors can also trust that their gifts are used wisely. Charity Navigator, a national watchdog group, states that non-profits should spend at least 33% of their budget on program services. In 2011, 79% of the combined expenses of CHC and the Hospice Foundation went to program services. 2% went to fundraising; the balance was for management and general services, which is low in comparison to many other organizations.

Circle of Caring

After five years, our Circle of Caring continues to reflect the warm, generous spirit that is a hallmark of our community. Thanks to our donors' benevolence, Hospice Foundation can fulfill our promise of providing medical, spiritual and emotional support to all those in need. Each Circle of Caring member receives benefits based on annual cumulative giving levels.

Chairman Circle \$10,000

- Private breakfast, lunch or dinner with the President/CEO and COO
- Two tickets to the 29th Annual Helping Hands Award Dinner* on May 1, 2013
- A VIP event invitation
- Year in Review publication
- Recognition in Crossroads Quarterly Magazine

President's Society \$5,000

- Exclusive annual lunch for President Society members
- Two tickets to the 29th Annual Helping Hands Award Dinner* on May 1, 2013
- A VIP event invitation
- Year in Review publication
- Recognition in Crossroads Quarterly Magazine

Helping Hands Society \$1,000

- Two tickets to the 29th Annual Helping Hands Award Dinner* on May 1, 2013
- A VIP event invitation
- Year in Review publication
- Recognition in Crossroads Quarterly Magazine

Heart of Hospice Club \$500

- A VIP event invitation
- Recognition in Crossroads Quarterly Magazine

Caregiver's Alliance \$250

- Recognition in Crossroads Quarterly Magazine

*Complimentary tickets will be provided to those who either purchase or renew their Circle of Caring membership by...